Strategic Pricing:
Strategies & Tactics of Pricing

For both B2B and FMCG Decision Makers
OVERVIEW

STRATEGIC PRICING

Better price management rewards!

“We heavily invested in value creation, marketing and sales. We have been excellent in cost cutting. But we underestimated the impact of pricing in value creation…”

A FMCG CEO

An improved price policy brings rewards. Price increases have up to 4 times the impact on the company profit, for example a proportional volume increase. Research shows that an increase in the price of 1% leads to an increase of the profitability of 11%! But this does not mean that it is judicious to raise the price without any consideration!

This intensive training offers a firm base for a targeted price policy. You will get an insight of the components which influence the price, followed by the different steps of an optimal pricing process and innovative price determination. You will discover which factors cause price pressure, how you can handle this and how you can react to price aggressive competitors. This is illustrated by real practice cases and with sufficient possibility for interaction and reflection.

RESULTS

1. You understand the main challenges when it comes to pricing;
2. You speak the pricing language of pocket prices, bandwidth, price waterfall, etc.;
3. You understand the difference between value and willingness to pay;
4. You understand the different pricing strategies with their advantages and disadvantages;
5. You have insight in the different price setting techniques;
6. You can set-up your own pricing process;
7. You know the main pricing research tools to close info gaps;
8. You understand the pricing game;
9. You know how to avoid to avoid pricing wars;
10. And how to fight back when it is unavoidable.

FOR WHOM?

Everybody involved in pricing decisions:

- Marketing and sales managers
- Account managers
- Product and brand managers
- Financial managers
- Project & general managers
- Business unit managers
- Consultants
- Buy- and Sales staff
- Operational controllers
YOUR EXPERT TRAINERS

Currently this training is being organized in Belgium, The Netherlands, Germany, France and the Nordic. Here are your expert trainers.

BELGIUM AND THE NETHERLANDS

Pol Vanaerde has a successful commercial career behind at organizations such as Alpro Soyfoods, McBride PLC and Conoco-Philips US where pricing each time had a strategic impact. Currently, he is the successful owner of VanaerdeConsulting and Truemarketeers. Moreover, he is the president of the European Pricing Platform, which is a meeting platform for pricing professionals.

GERMANY

Dr. Bernhard Ebel is Managing Partner at EbelHofer Strategy & Management Consultants in Cologne. Previously, he worked for nearly 20 years in an international consulting company, six of them in the position of Senior Partner. He was significantly involved in the company’s development during that time. Dr. Ebel is specialized in growth and profit improvement on the market side, in particular on sales, competitive and marketing strategies, organizational issues and especially on price management. In his consulting practice he has carried out numerous projects worldwide in the automotive and supplier industry, in the construction industry, in the service and after-sales business and for engineering, chemical and component manufacturers.
Dr. Markus B. Hofer is Managing Partner at EbelHofer Strategy & Management Consultants in Cologne. Previously, he worked for more than eleven years in an international consulting company, the last four years as partner and shareholder.

He graduated in Industrial Engineering from the University of Karlsruhe specializing on corporate planning. He holds a Ph.D. from the University of Dortmund on pricing.

Dr. Hofer has focused on growth strategy, strategy-oriented organization, sales and marketing, in particular on price management. He has demonstrated his industry expertise in numerous projects in the services sector, the chemical, aviation and financial services industry, but especially for engineering companies, component manufacturers, car manufacturers and automotive suppliers.

FRANCE

Loïc Le Corre is Managing Partner at SPMG Europe. Over the past 20 years he has created two businesses which have been sold to a leading Fortune 500 company. Loïc has extensive experience in the Financial Services and Telecom sectors. He also has a very deep knowledge of strategic marketing and in that capacity has done extensive work on maximizing pricing and value propositions. Within the pricing and Value Management realm Loïc has developed specific expertise in new product launch, client value modelling and in Pricing Capabilities Development Programs for Large Companies. Loïc graduated as an engineer from the Ecole Polytechnique in Paris and received an MBA from the Wharton School (University of Pennsylvania).
NORDIC

Andreas Westling is a Senior Partner at Navetti. He has been responsible for the development of Navetti’s pricing methodology for multinational manufacturing companies. Andreas has first-hand experience from multiple Pricing Excellence projects for international manufacturing companies within both B2B and B2C business environment. Andreas has also been responsible for change management projects and solution implementations to secure improved; price quality, customer trust, profitability, and efficiency. By implementing value based and market driven pricing for companies like ITT, ABB, Atlas Copco, Bosch Rexroth and Husqvarna. Andreas is skilled at technical, business and organizational elements of implementing pricing solutions.

Anders Rehnberg has 20 years’ experience in advising companies on pricing strategies, commercial development and sales tactics. He has worked with companies such as Atlas Copco, ABB, Ericsson, Fujitsu, Wärtsilä and Tetra Pak in more than 65 countries. He normally runs 2-7 day programs for large multinational companies on the practical methods and skills needed to sell complex products, systems and services to decision makers – this usually means combining sales skills as well as financial understanding. He also assists in practical ‘commercial product developments’ to ensure systems and solutions can be sold more easily and with better margins/prices.
GENERAL PROGRAM

DAY 1 : THE IMPORTANCE OF PRICING

1. REFLECTIONS ON PRICING

1. The importance of price;
   - The price formula: pure & simple.
   - The impact of the price on your margins.

2. The impact when it goes wrong;
   - Understanding the pricing game.

3. What does willingness to pay mean?

4. Main observations when it comes to pricing;

5. Understanding value:
   - How is value created?
   - What is value? Understanding value mapping

6. The difference between value and willingness to pay.

2. THE OPTIMUM PRICING PROCESS

1. Seven steps to a master pricing strategy and implementation;

2. What are your pricing objectives related to price determination?

3. HOW TO LINK PRICING TO STRATEGY?

1. Pricing goals;
   - Do you have them?

2. How to adapt your pricing strategy at today’s economic reality?
   - Do you have a price strategy?

3. What pricing strategic choices do you have?
   - From fixed price to flat price towards for free pricing strategy, one versus variable pricing, open end pricing, free pricing, penetration/experience curve pricing, competitive pricing, price discrimination, advantages and disadvantages.
DAY 2: UNDERSTANDING PRICING

1. PRICE SETTING

1. A complex stakeholder model;
   - What forces do influence your pricing?
   - What is the most dominant?

2. The classic knowledge gaps, and how to solve them;
   - Do you know your pocket prices?
   - Do you know your price waterfall?
   - Do you know your price band width?
   - Do you understand WTP and elasticity?
   - Insight in the most important pricing research tools.

3. The most important price setting methods;
   - Cost-plus, mark-up, break-even, total cost of ownership, value pricing, test pricing, performance based pricing, satisfaction pricing, yield pricing, incremental pricing, multi-dimensional pricing, pros and cons.

4. Product mix pricing
   - About captive pricing, options pricing, multi-unit pricing, bundling, versioning; best practices.

2. PRICE DISCOUNT STRUCTURES

1. What is best practice?

3. PRICE IMPLEMENTATION

1. Main pitfalls and how to deal with them.

4. MONITORING EFFECTIVENESS OF YOUR PRICE STRATEGY

1. What should we measure?

5. REFLECTIONS ON PRICE PRESSURE AND PRICE WARS

1. Price Pressure: main reasons and how to react?

2. Before you fight back: what questions to ask first?

3. How to avoid price wars?
   - And how do you fight a pricing war when it is unavoidable?
   - As price leader: follower or challenger?

NOTE: The program provides a general overview of this training, after registration you will receive a full, trainer specified, day program.
PRACTICAL

DURATION

2 days

PRICE

Unless otherwise stated fees include program materials and refreshments.

REGISTER

Please click on the following link:
http://www.pricingplatform.eu/site/public/trainings.asp,
or Email: britt.dejager@pricingplatform.eu

After finishing your registration you will receive a confirmation E-mail. The invoice will be sent after registration. One week before the training you will receive an itinerary and list of participants.

ANNULATION / REPLACEMENT

In case of absence of the trainer, a replacement will be arranged free of charge if done 14 days before the date of the event. Replacements between 14 days before and the date of the event can also be provided if an administrative charge of € 25,00 is paid. (See Terms and Conditions).

TRAINING LANGUAGE

Language of the training depends upon the language of the participants. When there are international participants, the training will be in English. All training materials will be provided in English.

QUESTIONS?

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ABOUT THE EPP

The European Pricing Platform (EPP) is the first, independent, European platform and network focused to support pricing decision makers in a wide variety of industries and sectors.

The EPP brings the best of pricing in Europe!

On the EPP you can find and share pricing knowledge, best practices and tools, extend your network of pricing professionals, build and update relations, and search and post pricing jobs.

The EPP offers a platform and network for everyone involved in pricing decision making: general managers, marketing, sales, operations, and financial management. Professors and lecturers at European universities working on pricing research and projects link Academic knowledge to managerially relevant pricing knowledge and solutions.

BENEFITS OF JOINING THE EPP

✓ A focused network of pricing decision makers
✓ Sharing on- and offline connections
  - Be found & search engine: by name, company or keywords
  - Keep track of your network
  - Automatic update of your network
✓ Sharing pricing knowledge and best practices
  - Interactive workshops
  - Seminars and round table discussions
  - Newsletter
✓ Free download of EPP presentations (PDF)
✓ Extensive dbase of need to read articles and books
✓ Certified Pricing Training Programs
  - 10% discount on all EPP certified pricing training programs
✓ Secure data protection
  - No advertising, no direct sales, no spam
OUR STRUCTURAL PARTNERS

PRICING EXPERTS

accenture

Deloitte

PRICING SOLUTIONS

SIMON · KUCHER & PARTNERS
Strategy & Marketing Consultants

VANAEERDE CONSULTING
leading in market strategy + pricing

PRICING TECHNOLOGY EXPERTS

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OneTree Solutions

Pros

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Vistaar

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To see the full list of partners, please visit our [website](#)
TERMS AND CONDITIONS

Fees are inclusive of program materials and refreshments, unless otherwise stated in the program details.

PAYMENT TERMS

Payment terms following the online training program registration an invoice will be sent. Full payment is required within 14 days after invoice date. All invoices unless otherwise stated carry a 5% late payment surcharge. Payment must be received prior to the training date. The EPP reserves the right to refuse admission if payment is not received on time.

SUBSTITUTION

Substitution provided the total training program fee has been paid, substitutions at no extra charge up to 10 working days before the event are allowed. Substitutions between 10 working days and the date of the event will be allowed subject to an administration fee of € 25.00

CANCELLATION

All registrations carry a 50% cancellation liability immediately after the online registration form is completed. The training fee will not be refunded, but can be credited to a future training.

The cancellations must be received in writing 14 days before the course is held in order to obtain full credit for any future EPP program. Thereafter, the full training fee is payable and is non-refundable. Non-payment or non-attendance does not constitute cancellation.

By registration to an EPP training program the attendee agrees that in case of dispute or cancellation of the agreement the EPP will not be able to mitigate its losses for any less than 50% of the total training program fee.

If, for any reason, the EPP decides to cancel or postpone the course, the EPP is not responsible for covering airfare, hotel, or other travel costs incurred by attendees.

PRIVACY STATEMENT

From Participants, Non-Participants (workshop and/or training attendees), providers of job vacancies, and subscribers to round table sessions, the EPP will collect you only those data that are necessary for the administration of the event or subscription. Participants may submit, at their own option, further information in their personal profile.

Contacts of the EPP may from time to time receive information about EPP initiatives. The EPP collects and stores potential subscriber/customer names and contact information. Also, the EPP collects personal data about the people who write articles and pricing news for EPP, or participate in the workshops or training programs.

The EPP will not, without prior approval, supply names and addresses to any third party except when (1) the participant / attendee subscribes to a journal of one of the EPP partners and such transfer is necessary to ensure continued receipt of the journal(s), or (2) the EPP is required to do so by law.